

WE CARE ABOUT FOOTBALL



UEFA Coaching Programme

EHF Rinck Convention Seminar, Vienna, 10 January 2009

presented by Piotr Maranda, UEFA Representative



UEFA Coaching Programme

1. UEFA Coaching Programme Philosophy
2. UEFA Coaching Programme Bodies
3. UEFA Coaching Programme Activity
 - * UEFA Coaching Conferences, Courses & Teaching Materials
 - * UEFA Convention on Mutual Recognition of Coaching Qualifications

UEFA "House of Football" in Nyon, Switzerland

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Photo P. Mar

UEFA "House of Football" in Nyon, Switzerland

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1. UEFA Coaching Programme Philosophy

- * Good coaches produce good players and effective teams,
- * Good players & effective teams play offensive & attractive football,
- * Attractive football brings thousands fans to stadiums & many boys & girls to football
- * All this benefits the further development of football





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2. UEFA Coaching Programme Bodies

* UEFA Statutes Committees and Panels

- Development & Technical Assistance Committee
- Jira Panel

* UEFA Administration:

- Football Development Division

Technical Director - Andy Roxburgh

Head of Coach Education - Frank Ludolph



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UEFA Jira Panel – Members & Advisers

Standing on photo (from the right):

Dany Ryser – (Suisse)
Jean-Pierre Morlans – (France)
Michel Sablon - (Belgien)
Erich Rutemoller – (Germany)
Gyorgy Mezey – (Hungary)
Henk Wetering Memb. (Holand)
Josef Venglos – (Slovakia)
Zdenek Sivek – (Czech R.)
Monica Namy – (UEFA)
Stephany Tetaz – (UEFA)

Sitting In the first row from the left:

Mariano Moreno (Spain)
Frank Ludolph (UEFA)
Piotr Maranda (Poland)
Andy Roxburgh (UEFA)
Andreas Morisbak (Norway)





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UEFA Jira Panel Meeting, "House of Football", Nyon



ADMINISTRATION STAFF





3. UEFA Coaching Programme Activity

- * UEFA Coaching Conferences, Courses & Teaching Materials
- * UEFA Convention on Mutual Recognition of Coaching Qualifications



3. UEFA Coaching Conferences, Courses, Teaching materials

- Technical Directors Conferences
- National Coaches Conferences
- UEFA Champions League & UEFA Cup Coaches Seminar
- Coach Educators Conferences
- Youth Football Coaches Conferences
- Grassroots Coaching Courses)
- Study Group Scheme
- Internet
- Technical Reports & Newsletters

17th UEFA Course for Coach Educators

7-11 April 2008 Lisbon

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ABOUT FOOTBALL



**8th UEFA Conference
for National Coaches,
Vienna, 22-24.09.2008**



8th UEFA Conference for National Coaches, Vienna, 22-24.09.2008

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*“Individual
brilliance on
the wings is
a necessity.”*

Gérard Houllier

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5th UEFA National Coaches Conference in Warsaw, 23-25.09.2002



Seminar for the UCL & UEFA Cup club Coaches

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Technical Programmes

English | Français | Deutsch | Español | Italiano | Português | Polski | 日本語 | 한국어

uefa.com europe's football website

uefa.com **action** **video**

uefa.com

UEFA Champions League

UEFA Cup

UEFA EURO 2008™

Other Competitions

Magazines

Features

Football Europe

UEFA Organisation

CHAMPIONS STORE

MAJOR LINE

ASIER DEL HORMO

UEFA Organisation

media-services

Flexibility behind Liverpool decision

The UEFA CEO reiterates the reasons for allowing Liverpool FC to defend their European title.

UEFA Champions League

Dudelange savor dramatic win

Luxembourg club F91 Dudelange's dramatic UEFA Champions League victory over FC Zenit has united club, town and country in celebration.

UEFA Champions League

Sporting dig deep for Delvid

Sporting Clube de Portugal have captured the Brazilian forward Daniel from FC Girondins de Bordeaux for a reported €1m fee.

UEFA News

Host countries talk about 2008

The presidents of Austria and Switzerland have discussed the continuing preparations for UEFA EURO 2008™ at a meeting in Lake Constance.

uefa champions league

First qualifying round - Second leg - Results

Clubs • Fixtures • Results

uefa cup

First qualifying round - Second leg - 23 July

Clubs • Fixtures • Results

uefa intertoto cup

Round round - Second leg - 23 & 24 July

Clubs • Fixtures • Results

uefa under-19 c'ship

UEFA European Under-19 Championship 2005 - Northern Ireland 13-29 July

Teams • Fixtures • Results

uefa women's u-19 c'ship

UEFA European Women's Under-19 Championship 2005 - Hungary 20-31 July

Teams • Fixtures • Results

UEFA EURO 2008

Official website

On-Line
Education

uefa.com



The Coaches Circles Newsletter

Coaches Circle



Coaches Circle

Subscribers: 1 September 2008



Communication / Distribution

To provide the most efficient communication system, UEFA are providing a dedicated internet website for members of the Coaches Circle.

This will allow UEFA to provide a range of services, reports and training courses as well as the ability to communicate directly with coaches in a rapid manner.



The idea that a dedicated internet website would be used to enhance the development of coaching throughout the continent. The UEFA Coaching website, the online magazine of professional coaches and finally the internet reports and newsletters, and the UEFA website will all combine to provide a comprehensive system for the development of coaching throughout Europe. By launching the UEFA Coaches Circle, the intention is to provide a UEFA website and to increase and a new platform to coach education and the development.

Welcome to the Circle and the opportunity to join a circle.

And Ruediger
UEFA Technical Director

"The Extranet is for and about Coaches. It is therefore for Coaches to use!"

Access

The Extranet is for Coaches Circle and is available to all members of the Coaches Circle.

It is a private, secure website that will provide a range of services, reports and training courses as well as the ability to communicate directly with coaches in a rapid manner.

Coaches will have access to the website and will be able to use it to communicate directly with coaches in a rapid manner.

Coaches will have access to the website and will be able to use it to communicate directly with coaches in a rapid manner.

The Circle is formed



The launch of UEFA is an important step in the development of the Coaches Circle. The UEFA Coaching website, the online magazine of professional coaches and finally the internet reports and newsletters, and the UEFA website will all combine to provide a comprehensive system for the development of coaching throughout Europe. By launching the UEFA Coaches Circle, the intention is to provide a UEFA website and to increase and a new platform to coach education and the development.

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The Coaches Circle website will be available to all members of the Coaches Circle and will be able to use it to communicate directly with coaches in a rapid manner.

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Welcome to the Circle and the opportunity to join a circle.

And Ruediger
UEFA Technical Director



Why?

- To improve the information and communication services to professional coaches.
- To provide a UEFA website and to increase and a new platform to coach education and the development.



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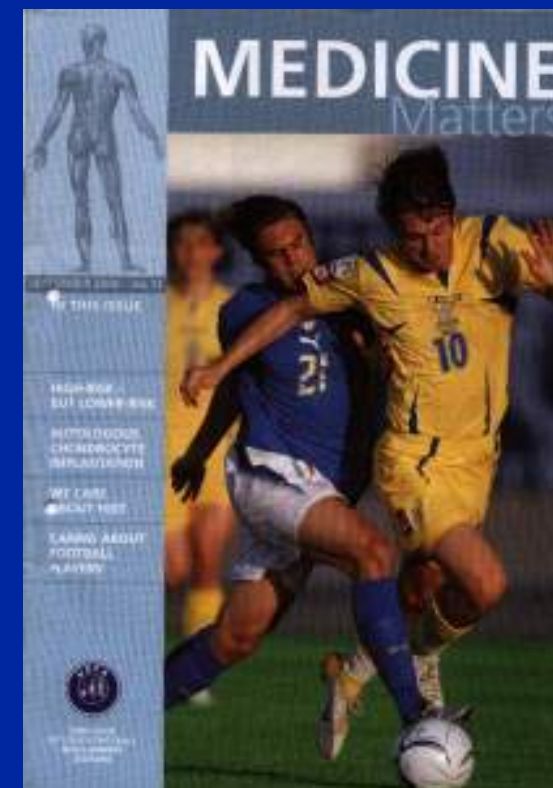
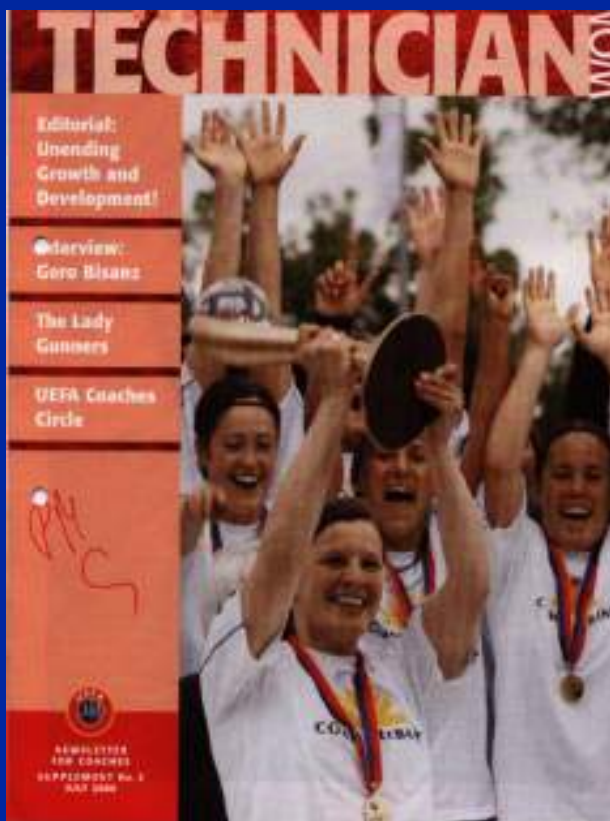
UEFA Technical Reports after EURO & UEFA Champions League





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UEFA Newsletters





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UEFA DVDs:
match tactical & fitness
analysis,
technical skills,
scored goals





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3. UEFA Convention on Mutual Recognition of Coaching Qualifications

- * Idea
- * Aims
- * Basic Principles
- * Implementing Regulations



UEFA Convention on Mutual Recognition of Coaching Qualifications

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Idea was born at the Executive Committee in 1991.
Dr Vaclav Jira UEFA Vicepresident, Chairman of
UEFA Technical Development Committee

In January 1997 six national associations (Denmark,
France, Germany, Italy, Netherlands, Spain) signed
the UEFA Convention.





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UEFA Convention on Mutual Recognition of Coaching Qualifications

Actually:

53 national associations are members of Convention:

38 associations at all levels incl. PRO (Professional)

12 association at A (Advanced) and B (Basic) level,

3 association at B level.



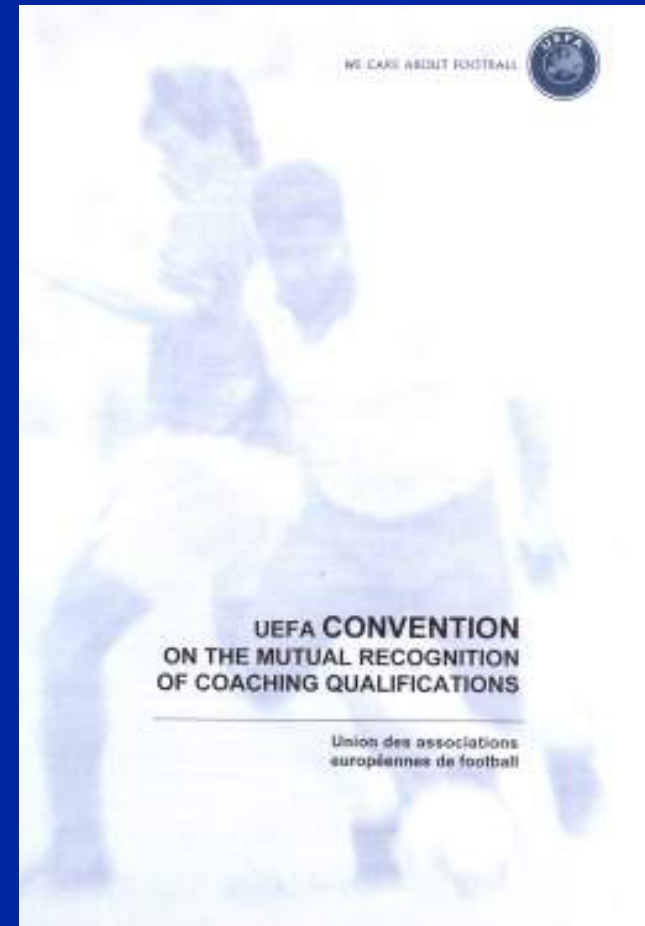


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UEFA Convention on Mutual Recognition of Coaching Qualifications

PREAMBLE

„THE UNION OF EUROPEAN FOOTBALL
ASSOCIATION SIGNATORY TO THE PRESENT
CONVENTION, wishes to introduce the
UEFA Coach Education Programme, which will
**promote European integration and in
particular, the free movement of coaches”**



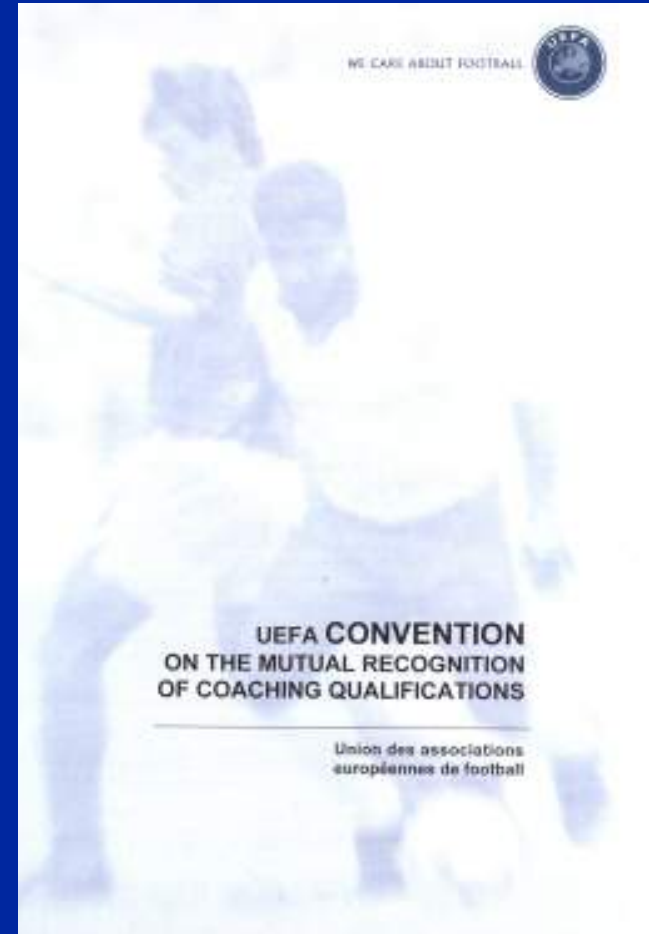


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UEFA Convention on Mutual Recognition of Coaching Qualifications

PREAMBLE

..... „It is likewise agreed that the future quality of football lies to a large extent in the hands of the coaches. They have a vital role to play in the development of the players and outcome of the matches”.



UEFA Convention on Mutual Recognition of Coaching Qualifications

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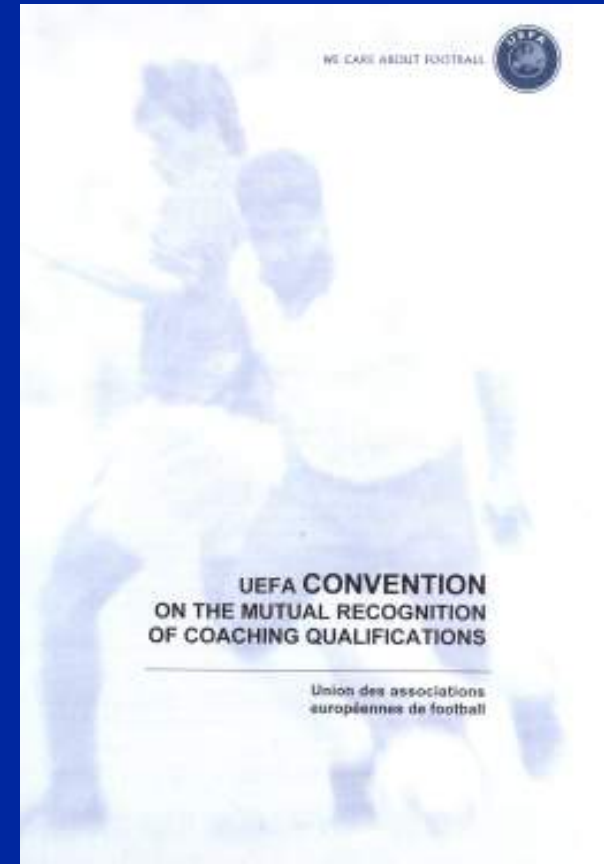
CHAPTER III

Basic Principles

Article 3

UEFA will be responsible for producing the European standard guidelines of the coach Education system while **the national association will continue to conduct their own training schemes**, provided that these are consistent with the objectives set by the JIRA Commission.

The associations are encouraged to maintain their own identity and individuality, while working within the framework of the UEFA programme.



UEFA Convention on Mutual Recognition of Coaching Qualifications

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CHAPTER III

Basic Principles

Article 3

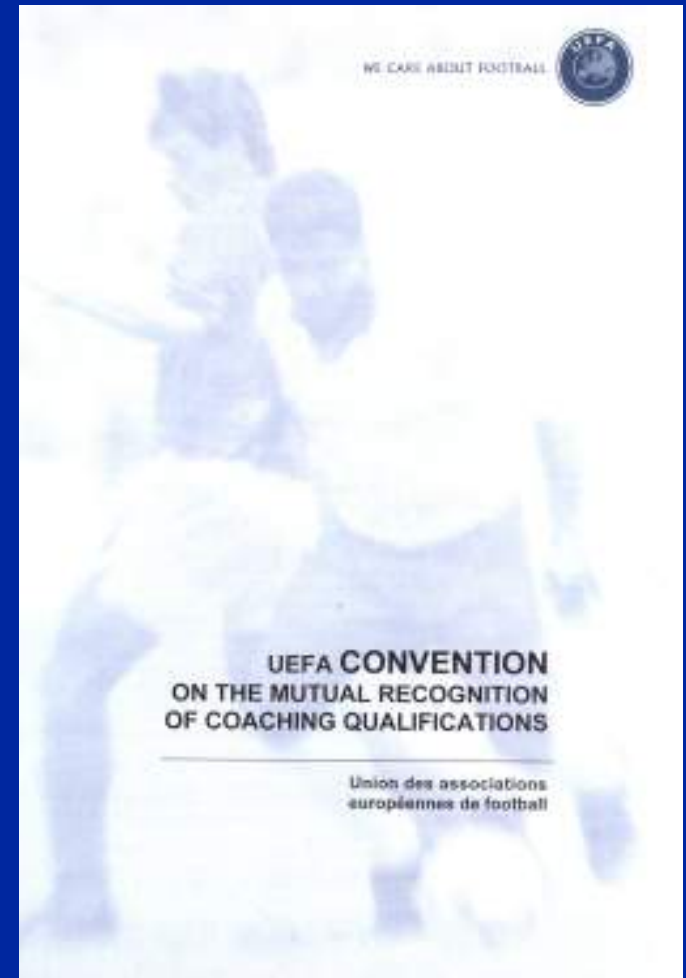
.....

On signing this **Convention**, member associations
**agree that they have settled all internal questions with
their coaching partners.**

.....

**Only national association awards will be recognised
by UEFA.**

.....





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UEFA Convention on Mutual Recognition of Coaching Qualifications

Article 4

.....

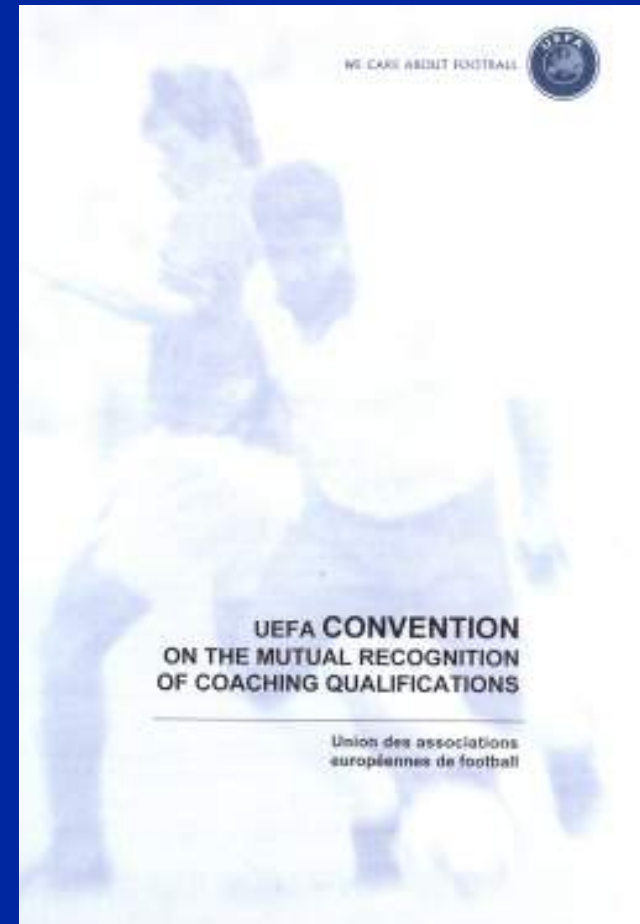
For the purpose of this Convention the following
Diplomas are given:

UEFA B - Diploma

UEFA A – Diploma,

UEFA Pro – Diploma

UEFA Elite Youth A-Diploma





Partnership with Switzerland (B, A & Pro levels)						
29	Lithuania	63	2005-08-22	29	2007-11-12	
30	Luxembourg	26	1999-09-01	256	1999-09-01	
31	Macedonia	175	2002-10-31	94	2004-08-11	15 2006-10-04
32	Malta	57	2001-01-19	48	2002-04-24	
33	Moldova	89	2005-05-16	(37)	2008-06-02	
34	Montenegro	...	2008-12-11			
35	Netherlands	3 604	1998-01-17	947	1998-01-17	190 1998-01-17
36	Northern Ireland	1 150	2002-10-31	148	2002-10-31	30 2004-12-16
37	Norway	3 283	2001-02-08	440	2001-02-08	36 2001-02-08
38	Poland	168	2002-04-24	348	2002-04-24	79 2002-11-08
39	Portugal	467	2005-08-22	40	2006-01-26	30 2006-01-26
40	Republic of Ireland	500	2002-05-16	110	2002-12-13	... 2008-10-29
41	Romania	889	2000-06-21	618	2000-06-21	39 2004-12-16
42	Russia	184	2006-03-26	48	2006-03-26	51 2006-10-04
43	San Marino	62	2005-08-22	*		*
*Partnership with Italy (A & Pro levels)						
44	Scotland	1 057	2000-04-13	395	2000-04-13	64 2000-04-13
45	Serbia	307	2003-10-17	202	2004-10-25	41 2006-10-04
46	Slovakia	517	2003-09-17	111	2003-09-17	51 2003-09-17
47	Slovenia	405	2000-06-19	298	2000-06-19	13 2002-11-08
48	Spain	9 135	1998-01-17	12 720	1998-01-17	2 140 1998-01-17
49	Sweden	1 816	1999-09-23	590	1999-09-23	54 1999-09-23
50	Switzerland	7 891	1999-05-19	1 257	1999-05-19	50 1999-05-19
51	Turkey	19	2007-06-23	15	2007-11-12	... 2008-12-11
52	Ukraine	321	2002-12-13	153	2002-12-13	39 2004-12-16
53	Wales	147	2000-02-02	180	2000-02-02	27 2002-04-24
	Total	119 354		33 932		5 589
Grand total of UEFA endorsed coaching licences						158 875



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On 8.11.2002 in Copenhagen the Presidents and General Secretaries of Polish, English, Hungarian FA's and UEFA signed the UEFA Convention on Mutual Recognition of Coaching Qualifications





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On 8.11.2002 in Copenhagen Polish FA signed the UEFA Convention on Mutual Recognition of Coaching Qualifications with the presence of UEFA President Mr Lennart Johansson & UEFA General Secretary Mr Gerhard Eigner





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Delegation of Polish Football Association in Copenhagen
with Andy Roxburgh, Director of UEFA Development Division
and Frank Ludolph Head of UEFA Coach Education

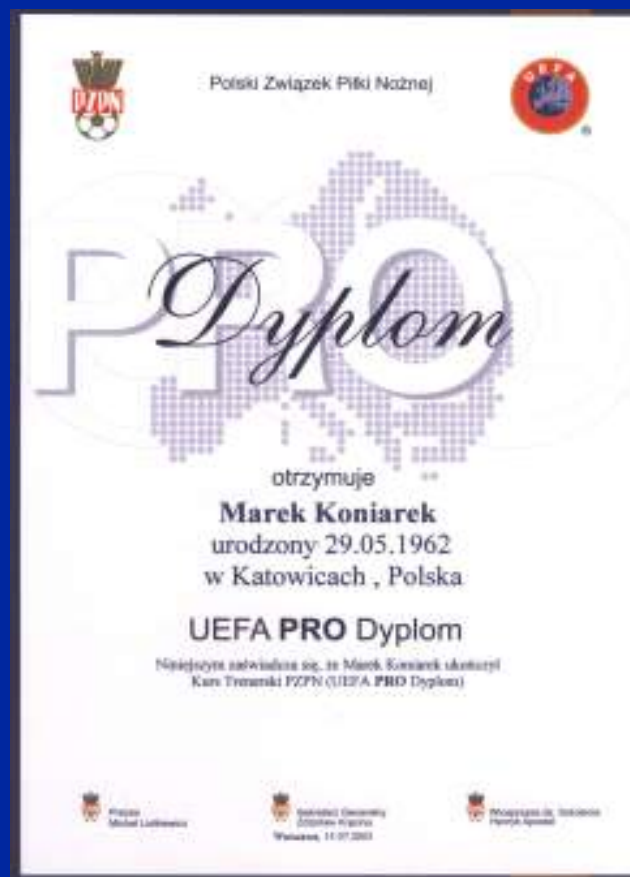
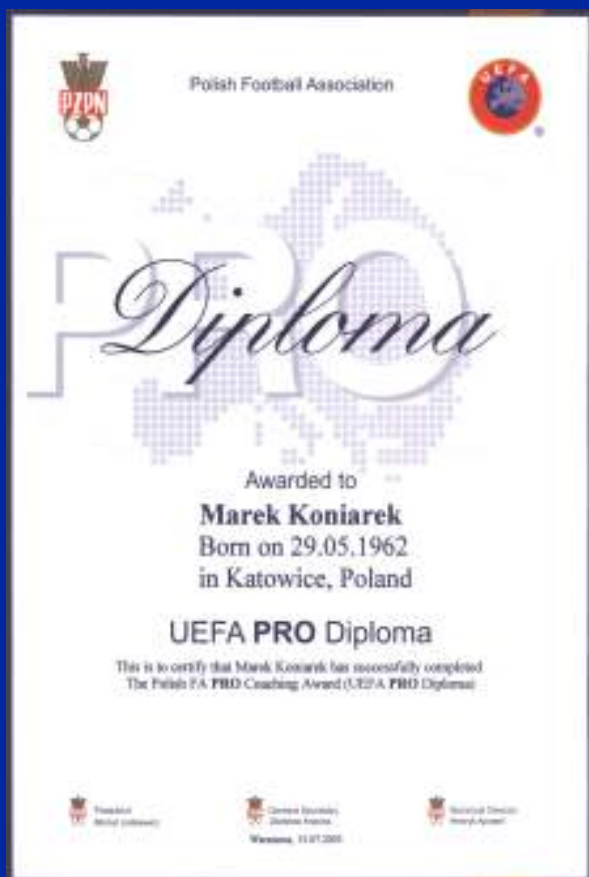




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UEFA Convention on Mutual Recognition of Coaching Qualifications

UEFA PRO-Diploma (Professional)

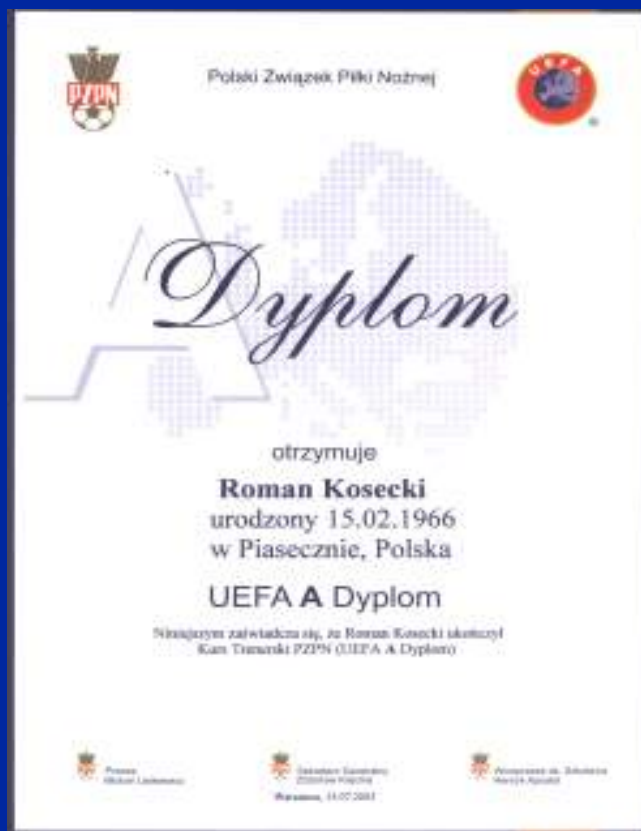
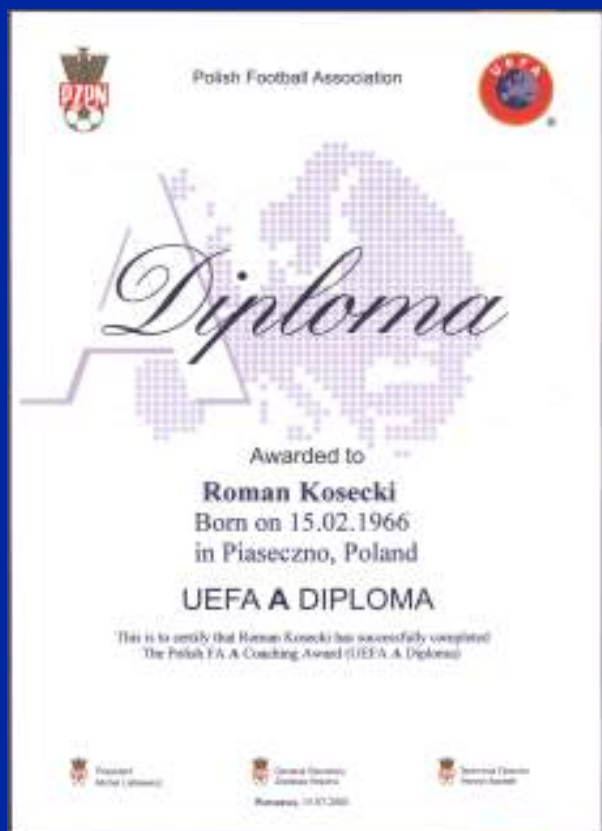




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UEFA Convention on Mutual Recognition of Coaching Qualifications

UEFA A-Diploma (Advanced)

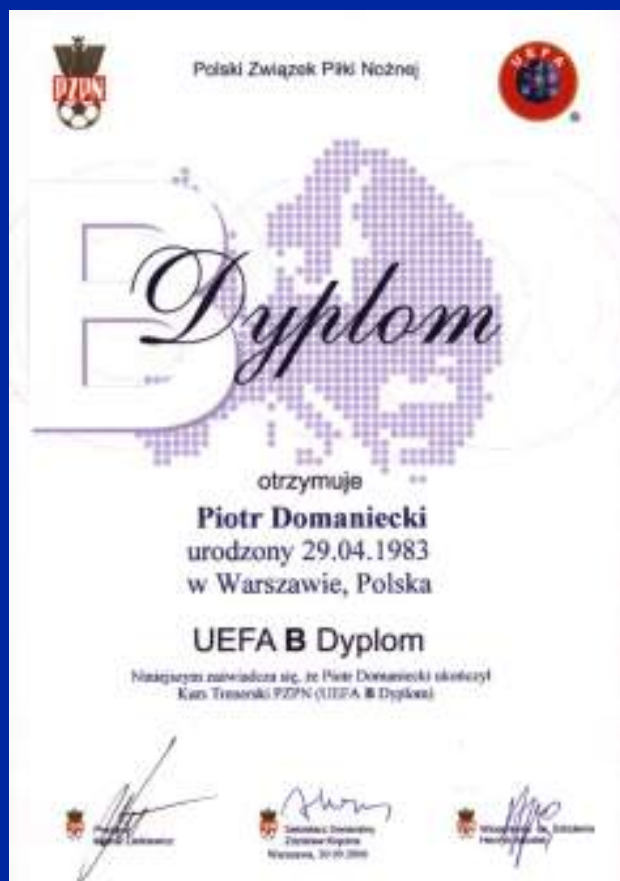




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UEFA Convention on Mutual Recognition of Coaching Qualifications

UEFA B-Diploma (Advanced)



UEFA Convention on Mutual Recognition of Coaching Qualifications

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Annexe 2 Convention Application Procedure

Step 1	UEFA invites applications from the associations
Step 2	An association submits its request - the diploma syllabus must be submitted in one of UEFA's three official languages - English, French or German. (If the original text is in French or German, an English translation must be provided for the administrative procedure.)
Step 3	The Jira Project Panel examines the association's documents against the UEFA guidelines with the aim of giving provisional approval for the particular diploma course, but at this stage without any binding legal impact. If necessary, the Jira Project Panel provides advice on improvements and modifications, and discusses the details with the association's technical representative.
Step 4	Members of the Panel will visit the educational modules and the assessments at the various levels in order to evaluate the association's work on the spot and to check how the programme is put into practice. After every visit, the Panel representative will report back to the Jira Project Panel through the UEFA Administration.
Step 5	The Jira Project Panel makes a final assessment and, assuming there are no problems, proposes the association's coach education programme for full or limited inclusion into the UEFA scheme.

Step 6	The UEFA Technical Development Committee, if satisfied with the Jira Project Panel report, recommends inclusion and seeks confirmation from the UEFA Executive Committee.
Step 7	Assuming it agrees with the UEFA Technical Development Committee's proposal, the Executive Committee accepts the association's application and confirms its inclusion into the scheme.
Step 8	The association is invited to sign the UEFA coach education agreement i.e. the Convention (or the protocol on the limited membership if only the B or B and A grades have been approved).
Step 9	UEFA endorses the association's diplomas at B, A and Pro grades and provides licence and certificate/diploma templates incorporating UEFA's and the association's logo; this will also ensure that UEFA's corporate design policy is respected.
Step 10	<p>The association fully complies with the terms of the UEFA agreement (i.e. the Convention) regarding coach education and the cross-border movement of qualified coaches.</p> <p>If an association cannot provide the Pro-diploma course, UEFA recommends the creation of a partnership with another association, which offers such a Pro diploma course.</p>

UEFA Convention on Mutual Recognition of Coaching Qualifications

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Annexe 4

Convention

Training Requirements

	Pro	A	B
Hours of education (minimum)	240	120	120
Theory (in the lecture theatre)	40%	40%	40%
Practical (on the field)	40%	60%	60%
Work experience	20%	---	---
Assessments (minimum)	6 hrs	4 hrs	3 hrs



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**Evaluation visits of the course of
Latvian FA in Riga ,Nov-Dec. 2005,
for UEFA A – level**





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**Evaluation visit of the UEFA delegates
at the course of Russian FF in Moscow,
20-23.12.05, at UEFA PRO level**





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**Evaluation visit of the UEFA delegates
at the course of Moldova FA in Chisinau,
24-27.11.08, at PRO level**





Current Evaluation Procedure

- ⚽ Albania (A) 
- ⚽ Andorra (A) 
- ⚽ Armenia (B) 
- ⚽ Azerbaijan (B) 
- ⚽ Belarus (B) 
- ⚽ Bosnia & Herzegovina (Pro) 
- ⚽ Cyprus (through partnership to Pro) 
- ⚽ Estonia (Pro) 
- ⚽ Faroe Islands (A) 
- ⚽ Georgia (A) 
- ⚽ Greece (Pro) 
- ⚽ Iceland (A) 
- ⚽ Israel (Pro) 
- ⚽ Kazakhstan (A) 
- ⚽ Latvia (A) 
- ⚽ Lithuania (A) 
- ⚽ Luxembourg (through partnership to Pro) 
- ⚽ Macedonia (Pro) 
- ⚽ Malta (through partnership to Pro) 
- ⚽ Moldova (A) 
- ⚽ Republic of Ireland (Pro) 
- ⚽ Russia 
- ⚽ Serbia & Montenegro (Pro) 
- ⚽ Turkey (B, A, Pro) 



UEFA Convention on Mutual Recognition of Coaching Qualifications

Annex 17

Re-evaluation of Convention members (since 2005)

Main aim & rules:

- maintaining credibility of the Convention,
- continuous quality control of the national associations (coach education programmes, theory & practical units, exams),
- three-year basis
- at least one re-evaluation visit
- currently 30 associations in re-evaluation process



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Re-evaluation visits of the UEFA Technical Director Andy Roxburgh and UEFA delegate Josef Venglos at the PRO/A-Diploma courses of Polish FA, January, April 2008





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Re-evaluation visit of the UEFA delegate Piotr Maranda at the PRO-Diploma course of Ukrainian FF in Kiev, November 2008





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UEFA Convention on Mutual Recognition of Coaching Qualifications

UEFA Convention Annex 9



Cross-border Continuation of Education

Fundamentally, the principle of free movement applies. This makes the continuation of education in another association of the Convention possible.

Coach education "tourism" is however, not acceptable - especially if the education had not been completed successfully in a member association.

In the event of coach education "transfer" requests, there should always be a close link between the original association of the candidate and the association approached by the candidate.

The image shows a scan of a form titled "UEFA Convention On The Mutual Recognition Of Coaching Qualifications Implementing Regulations, Annex 9 (Cross-Border Education)". The form is divided into three main sections: "CANDIDATE", "RECEIVING ASSOCIATION", and "ORIGINAL ASSOCIATION". Each section contains fields for personal details, course information, and official stamps/signatures. The "CANDIDATE" section includes fields for surname, first name, date and place of birth, permanent place of residence, coach education/qualification, and coaching experience. The "RECEIVING ASSOCIATION" section includes fields for country, course level & dates, a confirmation statement, place and date, and a stamp/signature of the General Secretary. The "ORIGINAL ASSOCIATION" section includes fields for country, remarks, objection/approval, place and date, and a stamp/signature of the General Secretary. The form is printed on a white background with black text and lines for writing.



Implementing the Convention guidelines

Cross-border continuation of education (annex 9)

- ⊗ Principle of free movement – but priority to residents
- ⊗ Support
- ⊗ Educational « tourism » not acceptable – especially after failing exams
- ⊗ In the event of coach education « transfer » requests:
 - Close link between the original association of the candidate and the association approached by the candidate – letter of recommendation
 - Objective evaluation, exchange of information & mutual agreement
 - Respect of national admission criteria
 - Pro forma



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UEFA Convention on Mutual Recognition of Coaching Qualifications

Regional cross-border exchange



UEFA Study Groupe Scheme
(started since 2008)





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UEFA Convention on Mutual Recognition of Coaching Qualifications

Annex 6

Special Course Programme

Almost every association grants special concessions to professional players, subject to certain conditions.

All candidates for such courses must prove they have had a minimum of five years experience as professional players.

Each association planning to organise such a course first has to submit a request to Jira Panel.



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UEFA Convention on Mutual Recognition of Coaching Qualifications

Targets for the next phase 2008 -10

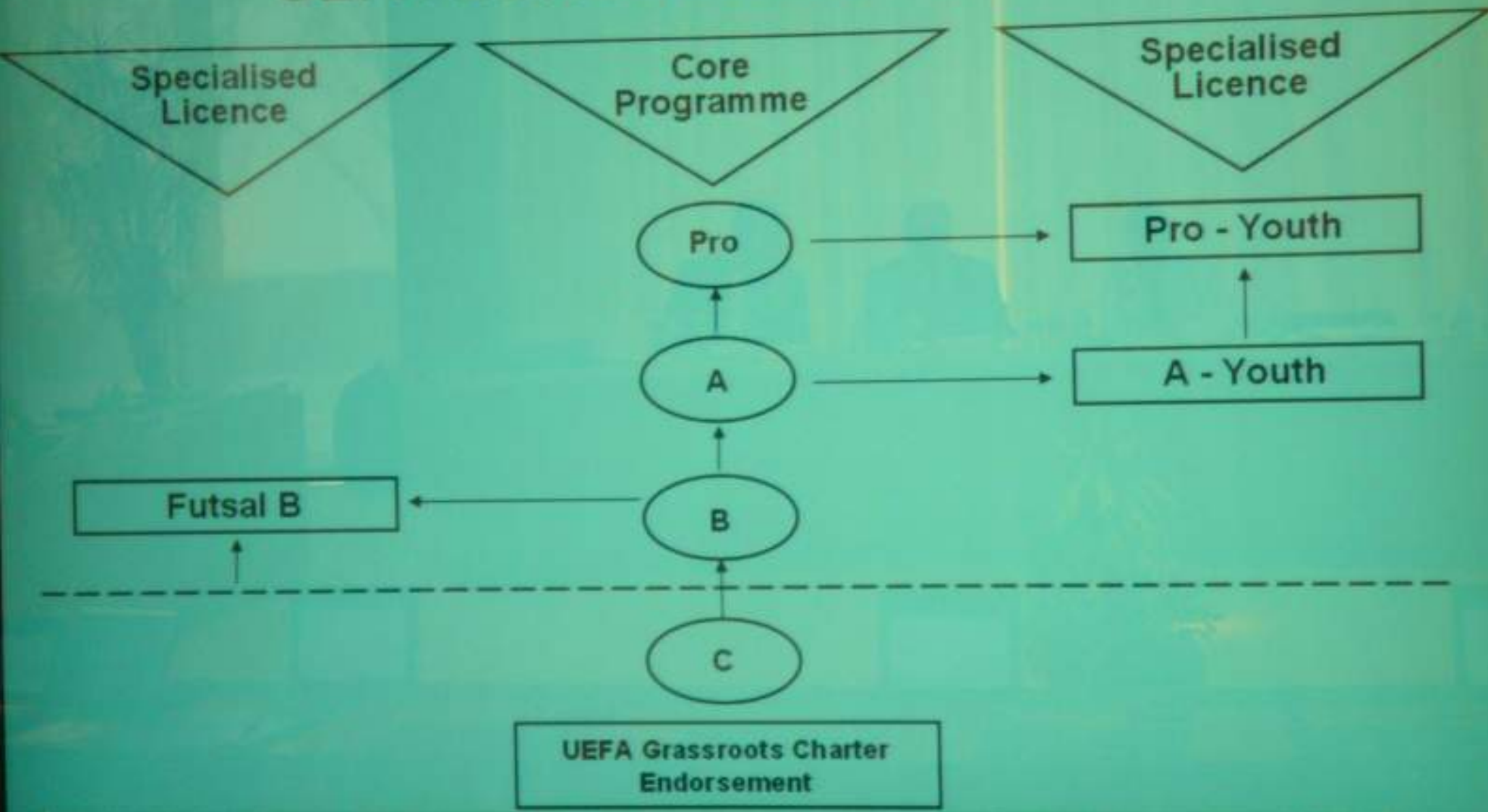
New revised version of the Convention recommended

New revised Implementing Documents recommended

National coaches regulation (PRO-Diploma necessary for U-21, A-Team HC)

Futsal Diploma (guidelines offered)

UEFA COACHING CONVENTION





JIRA AIMS

(By September 2007)

1. 52 Members in the Convention
2. Renewal Policy Fully Operational (annex 17)
3. Youth Diploma Introduced
4. Licence Regulations Adapted



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Questions ?

Feed Back

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Thank You
for Your Attention

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Coaching Convention status and dates of diploma ratification

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Coaching Convention Convention Contra				
Annex 1				
Membership status and dates of coaching diploma ratifications until 31 December 2008				
No	Convention signatory	UEFA B-Diploma ratification date	UEFA A-Diploma ratification date	UEFA Pro-Diploma ratification date
1	ALB	18.05.2005	12.12.2008	
2	AND	11.12.2000	19.07.2008	*
	*Partnership with Spain at UEFA Pro-level			
3	ARM	13.07.2006	21.11.2008	
4	AUT	19.05.1999	19.05.1999	19.05.1999
5	AZE	08.11.2006	30.01.2008	
6	BLR	14.08.2006	20.01.2009	
7	BEL	23.09.1999	23.09.1999	23.09.1999
8	BIH	19.01.2001	13.12.2002	04.10.2006
9	BUL	07.02.2001	07.02.2001	24.04.2002
10	CRO	24.04.2002	24.04.2002	17.09.2003
11	CYP	24.04.2002	13.12.2002	*
	*Partnership with Greece at UEFA Pro-level			
12	CZE	23.09.1999	23.09.1999	23.09.1999
13	DEN	17.01.1998	17.01.1998	17.01.1998
14	ENG	24.06.1999	24.06.1999	08.11.2002
15	EST	13.12.2002	11.12.2003	31.01.2008
16	FRO	31.10.2002	12.11.2007	
17	FIN	24.06.1999	24.06.1999	24.04.2002
18	FRA	17.01.1998	17.01.1998	17.01.1998
19	GER	17.10.2003	12.12.2006	
20	GER	17.01.1998	17.01.1998	17.01.1998
21	GRE	11.12.2003	11.12.2003	08.03.2007
22	HUN	19.01.2001	19.01.2001	08.11.2002
23	ISL	30.07.2003	28.01.2006	*
	*Partnership with England at UEFA Pro-level			
24	ISR	22.08.2005	22.08.2005	21.10.2007
25	ITA	17.01.1998	17.01.1998	17.01.1998
26	KAZ	22.08.2005	14.08.2006	
27	LVA	22.08.2005	13.07.2006	
28	LIE	*	*	*
	*Partnership with Switzerland at UEFA B-level, UEFA A-level and UEFA Pro-level			

Coaching Convention Convention Contra				
No	Convention signatory	UEFA B-Diploma Ratification date	UEFA A-Diploma Ratification date	UEFA Pro-Diploma Ratification date
29	LTU	22.08.2005	12.11.2007	
30	LUX	01.06.1999	01.09.1998	
31	MKD	31.10.2002	11.08.2004	04.10.2006
32	MLT	19.01.2001	24.04.2002	
33	MDA	16.05.2005	30.01.2008	
34	MNE	12.12.2008		
35	NED	17.01.1998	17.01.1998	17.01.1998
36	NIR	31.10.2002	31.10.2002	16.12.2004
37	NOR	08.02.2001	08.02.2001	08.02.2001
38	POL	24.04.2002	24.04.2002	09.11.2002
39	POR	22.06.2005	26.01.2006	26.01.2006
40	IRL	16.05.2002	13.12.2003	29.10.2006
41	ROU	21.06.2000	21.06.2000	18.12.2004
42	RUS	26.03.2006	26.03.2006	04.10.2006
43	SMR	22.08.2005	*	*
	*Partnership with Italy at UEFA A-level and UEFA Pro-level			
44	SCO	13.04.2000	13.04.2000	13.04.2000
45	SRB	17.10.2003	26.10.2004	04.10.2006
46	SLK	17.08.2003	17.08.2003	17.08.2003
47	SVK	19.06.2000	19.06.2000	08.11.2002
48	ESP	17.01.1998	17.01.1998	17.01.1998
49	SWE	23.09.1999	23.09.1999	23.09.1999
50	SUI	18.05.1999	19.05.1999	19.05.1999
51	TUR	23.06.2007	12.11.2007	31.12.2006
52	UKR	13.12.2002	13.12.2002	16.12.2004
53	WAL	02.02.2000	02.02.2000	24.04.2002

In bold: Convention signatories with full membership status
In italics: Convention signatories with limited membership status
 * Partnership agreements

28.11.2008



WE CARE ABOUT FOOTBALL

UEFA Convention on Mutual Recognition of Coaching Qualifications

24.04.2002 Polish FA admitted in Stockholm with limited admission to UEFA Convention on B and A Level

8.11.2002 in Copenhagen Polish FA signed the Convention with full admission on B, A and Pro Level





WE CARE ABOUT FOOTBALL

Podział Dochodów z Ligi Mistrzów UEFA w roku 2005

między 32 kluby uczestniczące w rozgrywkach grupowych

i 16 w fazie finałowej

GROUP MATCHES					FINAL PHASE				
CLUBS	Starting premium	Participation	Performance bonus	Market pool	First KO round	Quarter-finals	Semi-finals	Final	TOTAL CHF
Group A									
Olympiacos CFP	2 500 000	3 000 000	1 750 000	4 114 000					11 364 000
Liverpool FC	2 500 000	3 000 000	1 750 000	20 417 000	2 500 000	3 000 000	4 000 000	10 000 000	47 167 000
AS Monaco FC	2 500 000	3 000 000	2 000 000	11 174 000	2 500 000				21 174 000
RC Deportivo La Coruña	2 500 000	3 000 000	500 000	9 258 000					15 258 000
Group B									
FC Dynamo Kyiv	2 500 000	3 000 000	1 750 000	288 000					7 538 000
Bayer 04 Leverkusen	2 500 000	3 000 000	2 000 000	10 758 000	2 500 000				20 758 000
Real Madrid CF	2 500 000	3 000 000	2 000 000	11 073 000	2 500 000				21 073 000
AS Roma	2 500 000	3 000 000	250 000	10 535 000					16 285 000
Group C									
FC Bayern Munich	2 500 000	3 000 000	1 750 000	15 566 000	2 500 000	3 000 000			28 316 000
AFC Ajax	2 500 000	3 000 000	750 000	5 829 000					12 079 000
Juventus	2 500 000	3 000 000	2 750 000	9 434 000	2 500 000	3 000 000			23 184 000
Maccabi Tel-Aviv FC	2 500 000	3 000 000	750 000	1 132 000					7 382 000
Group D									
Manchester United FC	2 500 000	3 000 000	2 000 000	15 086 000	2 500 000				25 086 000
Fenerbahçe SK	2 500 000	3 000 000	1 500 000	5 760 000					12 760 000
AC Sparta Praha	2 500 000	3 000 000	250 000	175 000					5 925 000
Olympique lyonnais	2 500 000	3 000 000	2 250 000	18 158 000	2 500 000	3 000 000			31 408 000
Group E									
PSV Eindhoven	2 500 000	3 000 000	1 750 000	7 368 000	2 500 000	3 000 000	4 000 000		24 118 000
Panathinaikos FC	2 500 000	3 000 000	1 750 000	4 547 000					11 797 000
Rosenborg BK	2 500 000	3 000 000	500 000	3 492 000					9 492 000
Arsenal FC	2 500 000	3 000 000	2 000 000	26 014 000	2 500 000				36 014 000
Group F									
FC Barcelona	2 500 000	3 000 000	1 750 000	14 886 000	2 500 000				24 636 000
FC Shakhtar Donetsk	2 500 000	3 000 000	1 000 000	260 000					6 760 000
AC Milan	2 500 000	3 000 000	2 250 000	17 022 000	2 500 000	3 000 000	4 000 000	6 000 000	40 272 000
Celtic FC	2 500 000	3 000 000	1 000 000	9 214 000					16 214 000
Group G									
SV Werder Bremen	2 500 000	3 000 000	2 250 000	16 055 000	2 500 000				26 305 000
Valencia CF	2 500 000	3 000 000	1 250 000	15 612 000					22 362 000
RSC Anderlecht	2 500 000	3 000 000	—	3 446 000					8 946 000
FC Internazionale	2 500 000	3 000 000	2 500 000	9 434 000	2 500 000	3 000 000			22 934 000
Group H									
PFC CSKA Moscow	2 500 000	3 000 000	1 250 000	1 996 000					8 746 000
Paris Saint-Germain FC	2 500 000	3 000 000	1 000 000	12 571 000					19 071 000
Chelsea FC	2 500 000	3 000 000	2 250 000	25 908 000	2 500 000	3 000 000	4 000 000		43 158 000
FC Porto	2 500 000	3 000 000	1 500 000	2 918 000	2 500 000				12 418 000
TOTAL	80 000 000	96 000 000	48 000 000	320 000 000	40 000 000	24 000 000	16 000 000	16 000 000	640 000 000



Solidarity payments to the leagues

THANKS TO THE CENTRAL MARKETING OF UEFA CHAMPIONS LEAGUE TV AND MARKETING RIGHTS, UEFA IS ABLE TO SHARE REVENUE FROM THE COMPETITION FAR AND WIDE IN EUROPEAN FOOTBALL, INCLUDING AMONG THE LEAGUES.



WE CARE ABOUT FOOTBALL

From the 2004/05 season, the amount reserved for the leagues comes to CHF 53.3 million, which is being distributed according to the following principles:

■ If the national association concerned does not have an affiliated top professional league, it is up to the association to distribute the money.

■ A distinction is made between leagues represented in the UEFA Champions League in the season in question (CHF 41.7 million) and the rest (CHF 11.6 million).

■ The clubs that took part in the UEFA Champions League from the group matches onwards are not eligible for a share of the leagues' money since they received their share of the revenue directly (see *uefadirect July 2005*).

■ Each league is guaranteed a minimum of CHF 272,700. Otherwise, the amount varies according to how much the domestic TV market is worth.

The CHF 53.3 million breaks down as follows:

Leagues represented in the UEFA Champions League

England	9 425 000
Spain	5 480 000
Italy	5 005 000
Germany	4 569 000
France	4 518 000
Netherlands	2 077 000
Scotland	1 702 000
Greece	1 588 000
Turkey	1 276 000
Norway	1 031 000
Belgium	1 026 000
Portugal	969 000
Russia	870 000
Israel	777 000
Ukraine	714 000
Czech Republic	673 000

TOTAL CHF 41 700 000

Leagues not represented

Denmark	765 800
Switzerland	484 700
Poland	455 200
Austria	455 200
Sweden	445 300
Republic of Ireland	377 500
Hungary	346 700
Finland	339 300
Romania	339 300
Cyprus	320 500
Croatia	309 700
Bulgaria	302 300
Serbia and Montenegro	299 300
Slovakia	291 300
Albania	287 500
Bosnia and Herzegovina	285 000
Georgia	285 000
Malta	284 500
Slovenia	282 600
Iceland	282 600
FYR Macedonia	280 100
Belarus	277 600
Kazakhstan	273 600
Lithuania	273 200
Estonia	273 200
Latvia	273 200
Moldova	272 700
Armenia	272 700
Northern Ireland	272 700
Wales	272 700
Faroe Islands	272 700
Luxembourg	272 700
Azerbaijan	272 700
Liechtenstein	272 700
Andorra	272 700
San Marino	272 700

TOTAL CHF 11 617 200

The leagues (or national associations) are required to tell UEFA how this money is distributed. For example, it could be reserved for top-division clubs or those in the next division down; it could be shared out equally or according to specific criteria. However, one condition must always be met: the money can only go to clubs which run a youth training programme approved in accordance with UEFA's club licensing manual, given that the money is intended to assist the development of clubs' youth players.

Solidarnościowy
Podział Dochodów
Ligi Mistrzów UEFA
dla lig narodowych
w roku 2005

UEFA Jira Panel – Members and Advisers

WE CARE ABOUT FOOTBALL



Standing on photo :

Gero Bisanz – Adv. (Germany)

Gyorgy Mezey – Memb. (Hungary)

Michel Sablon - Memb. (Belgien)

Zdenek Sivek – Adv. (Czech R.)

Erich Rutenmoller – M. (Germany)

Josef Venglos – Chairman (Slovakia)

Henk Wetering Memb. (Holand)

In the first row:

Guido Vantagiatto † - Italy

Frank Ludolph (UEFA)

Howard Wilkinson (England)

Piotr Maranda (Poland)

Andy Roxburgh (UEFA)

Mariano Moreno (Spain)



The Jira Panel is the driving force behind the UEFA coaching convention.



WE CARE ABOUT FOOTBALL

UEFA Jira Panel





**Women's
Cup®**



**CHAMPIONS
LEAGUE®**



**Women's
Cup®**



**WOMEN'S
UNDER-19 Championship®**



UEFA

UEFA CUP

®



UEFA

**REGIONS'
CUP**

®



UEFA

FUTSAL

CHAMPIONSHIP



UEFA

**INTERTOTO
CUP**

®



WE CARE ABOUT FOOTBALL



Delegaci Komisji UEFA w
Moskwie we wrześniu 2003 r.
na rozmowach rozpoczynających
procedury przyjęcia Rosyjskiej
FPN do Konwencji UEFA





WE CARE ABOUT FOOTBALL

**Josef Venglos na Konferencji Trenerów w Krakowie 10.12.2005
w obecności trenera Kazimierza Kmiecika i Wiceprezesa MZPN
Jerzego Kowalskiego**



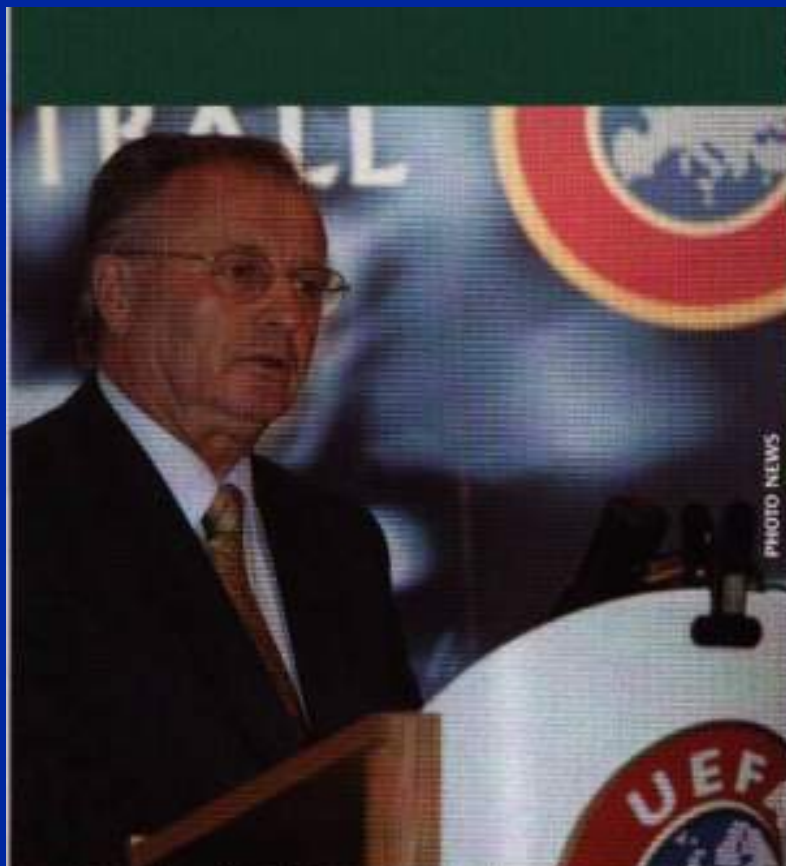


PHOTO NEWS



JOE VENGLOS

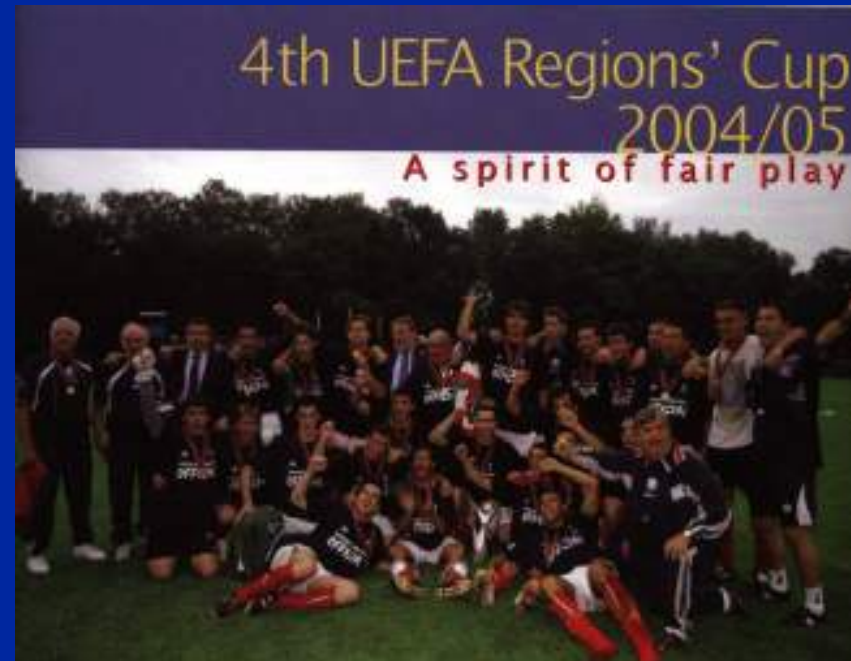
**JOE VENGLOS (VICE-CHAIRMAN AND FORMER CHAIRMAN
OF UEFA'S COMMITTEE FOR TECHNICAL DEVELOPMENT)
IS 70 YEARS OLD. ANDY ROXBURGH, UEFA TECHNICAL DIRECTOR,
PAYS TRIBUTE TO SLOVAKIA'S COACH OF THE 20TH CENTURY.**

UEFA - Rola i Zadania

WE CARE ABOUT FOOTBALL



Jim Boyce presents the fair play prize won by Małopolska to the player Marcin Gawłowicz, in the presence of the president of the Polish FA, Michał Listkiewicz.



The matches
attracted
good crowds.

ZPN Małopolska
Proszowice
Zabierzów
Brzesko
Wolbrom



WE CARE ABOUT FOOTBALL

3. UEFA Development Division Activity

FOOTBALL DEVELOPMENT DIVISION PROMOTION EDUCATION CO-ORDINATION INFORMATION PROD. MAN. ASSISTANCE EXPERT ADVICE					
1	2	3	4	5	6
COMPETITIONS U17 BOYS U19 BOYS WOMEN'S U19 REGIONS CUP MERIDIAN CUP	MEETINGS TECH. COM. YOUTH COM. (+ Women's Gr.) MEDICAL COM. EXCO EXCO W. GROUP DIRECTORS JIRA PLAYERS GRASSROOTS DISABLED ELITE FORUM (JCL) ELITE YOUTH COACHES WOMEN'S NAT. COACHES UCL T.S.G FIFA TECH. CO.	CONF./COURSE COACH ED. COURSE TECH. DIR. SYMPOSIUM NATIONAL COACHES CONF YOUTH CONF. (+Workshop) GRASSROOTS CONFERENCE WOMEN'S CONF. FUTSAL CONF. MEDICAL SYMP. YOUTH COURSES (HatTrick) GRASSROOTS COURSES (HatTrick) REF. COURSE (Input) FIFA EVENTS CONFEDS.	TECHNICAL PROGRAMMES COACHES CIRCLE COACHING CONVENTION GRASSROOTS PROGRAMME (Incl. Charter) ELITE YOUTH PROGRAMME ON-LINE EDUCATION	TECHNICAL REPORTS UCL REPORT EURO (2008) BOYS U17 BOYS U19 MERIDIAN WOMEN'S EURO WOMEN'S U19 FUTSAL FIFA W.C. FIFA CONFEDS.	NEWSLETTERS TECHNICIAN MEDICINE MATTERS GRASSROOTS FUTSAL TECHNICIAN WOMEN'S TECHNICIAN
					